

Community Transition Center: A Collaborative Approach to Offender Reentry



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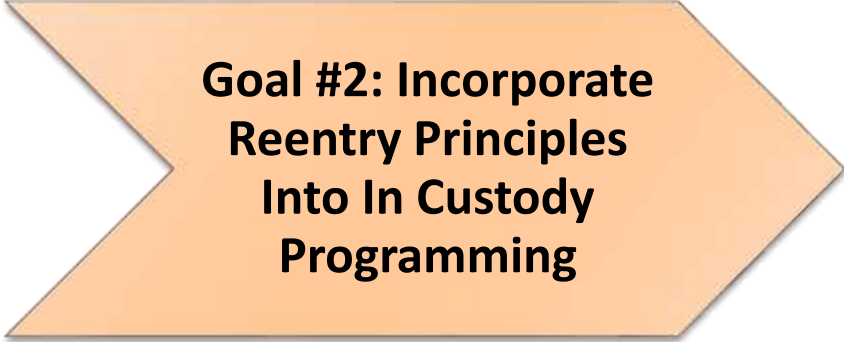
Objectives

1. Provide overview of San Diego's response to California's Criminal Justice Realignment
2. Explain the development and implementation of the Community Transition Center (CTC)
3. Discuss how a collaborative approach impacts positive outcomes for the justice involved population
4. Summarize collaboration with treatment partners to improve outcomes

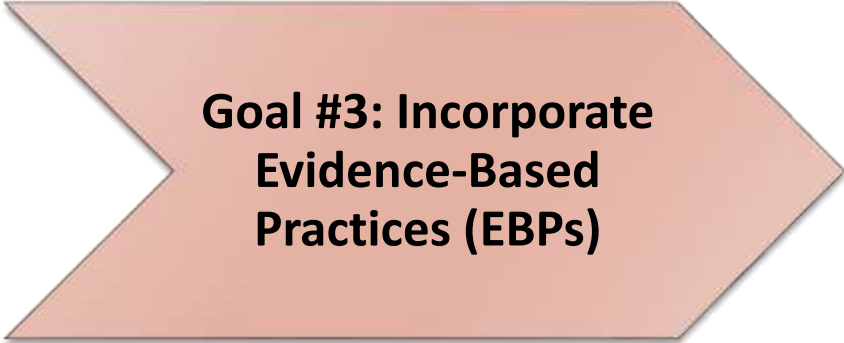
Realignment Goals for San Diego County



**Goal #1: Efficiently
Use Jail Capacity**



**Goal #2: Incorporate
Reentry Principles
Into In Custody
Programming**



**Goal #3: Incorporate
Evidence-Based
Practices (EBPs)**

3 New Types of Offenders Now Housed or Supervised Locally

Probation

- Formal Probation
- Supervised by Probation Department

1170(h) Offenders (Mandatory Supervision or MS)

- Full & Split Sentences
- “Mandatory Supervision” by Probation
- This **IS** a prison sentence

Post Release Community Supervision (PRCS)

- Released from State Prison and Supervised by Probation
- Revocations in County Jail

The Balanced Approach

Behavior Management (Supervision Strategy)

- Driven by Court Order
- 4th Waiver Searches
- Drug Testing
- Compliance checks

Behavior Shaping (Treatment Plan)

- Dynamic Case Plans driven by assessment
- Use of Incentives and Sanctions
- Quality Contacts
- Motivational Interviewing



Assessment

- ▶ Initial and on-going
- ▶ Different types of assessments: criminal risk/need, clinical Level of Care
- ▶ Formal and informal assessment
- ▶ Sharing information
- ▶ Coordinate the delivery of services

Linking

- ▶ Match the services to the targeted need.
- ▶ What services are available?
- ▶ How much will it cost?
- ▶ Does the offender have health insurance?
- ▶ Help the offender make the initial contact.
- ▶ Follow up after a referral is made (i.e. Effective use of Approval or Disapproval, incentivize or sanction)

Monitor Case Plan Goals

- ▶ Monitor progress towards case plan goals
- ▶ Maintain on-going contact with the offender
- ▶ Detect non-compliance
- ▶ Incentivize or sanction offender non-compliance and progress
- ▶ Follow the “swift and certain” principle
- ▶ “Seamless relationships”
- ▶ MDT
- ▶ Look for and recognize small changes

Community Transition Center in the News



COVERAGE YOU COUNT ON

How Well is AB 109 Working?

How San Diego County is handling the arrival of non-serious offenders

By Danya Bacchus

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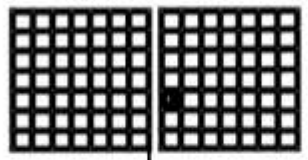
Assembly Bill 109 is an initiative designed to reduce state prison populations by sentencing new, non-serious, non-violent or non-sexual offenders to county jail instead. But, how well is it working? NBC 7's Danya Bacchus reports. (Published Friday, Feb 28, 2014)

Community Transition Center (CTC)



Pre-Release Planning

Community Transition Center: Process Flow Chart



Transportation to Community Transition Center

Community Transition Center (CTC)
Multidisciplinary Team
(Probation, BHST, Provider)

Intake Process:

Drug/Alcohol Testing (Provider)

DETOX

Full Assessment
1. COMPAS risk/needs assessment (Probation)
2. Integrated Mental Health and Substance Abuse Assessment

Discharge Process:

Schedule Appointment with Supervising Probation Officer

Provide Referrals for Intervention Services (MDT)

Transport to Approved Placement

Assign to CTC Bed

Scheduled Daily Early Intervention Education (Provider)

CTC Statistics January 2013-June 2017

8,690 offenders screened and linked to services

47%

Utilized on-site
short-term
transitional
housing

Release Types:

39% Returned Home
19% Residential AOD
treatment
7% Absconded
6% Funded Transitional
Housing
2% Returned to Custody
1% Mental Health
housing

8%

Of offenders
reporting from
state prison tested
positive for illegal
substances

Over 850

Offenders were diverted
to the CTC in lieu of jail:
a savings of
approximately 6,000
jail bed days

CTC Picks up from all CDCR Institutions

Map of California's Correctional and Rehabilitation Institutions



- ▶ Operated by Lighthouse/HCS INC.
- ▶ Goal: efficiently & effectively transport all offenders throughout the State & within County
- ▶ Transportation services for offenders from 33 Prisons, 38 CDCR State Fire Camps, 6 San Diego County jails and 5 San Diego Probation Offices to CTC and destination after initial check in
- ▶ 7 days a week, 365 days a year

Engagement Process



CTC Team



- Sworn Probation Officers
- Behavioral Health Services Team
- Treatment Staff
- Medical Case Manager
- Medi-Cal Application Assistor

Role of the Probation Officers

- 12 sworn probation officers on site 365 days a year
- Pre-release screening
- COMPAS criminogenic needs assessment
- Lead daily Multi-Disciplinary Team (MDT) meetings
- Case plan development
- Daily check-ins with offenders staying at the CTC
- Linking and coordinating with case managing probation officer



COMPAS Case Plan and Community Resource Directory

Web-based application that allows POs to link their offenders to appropriate services in the community. Allows for tracking, analysis and contributes to the safety of staff and offenders.

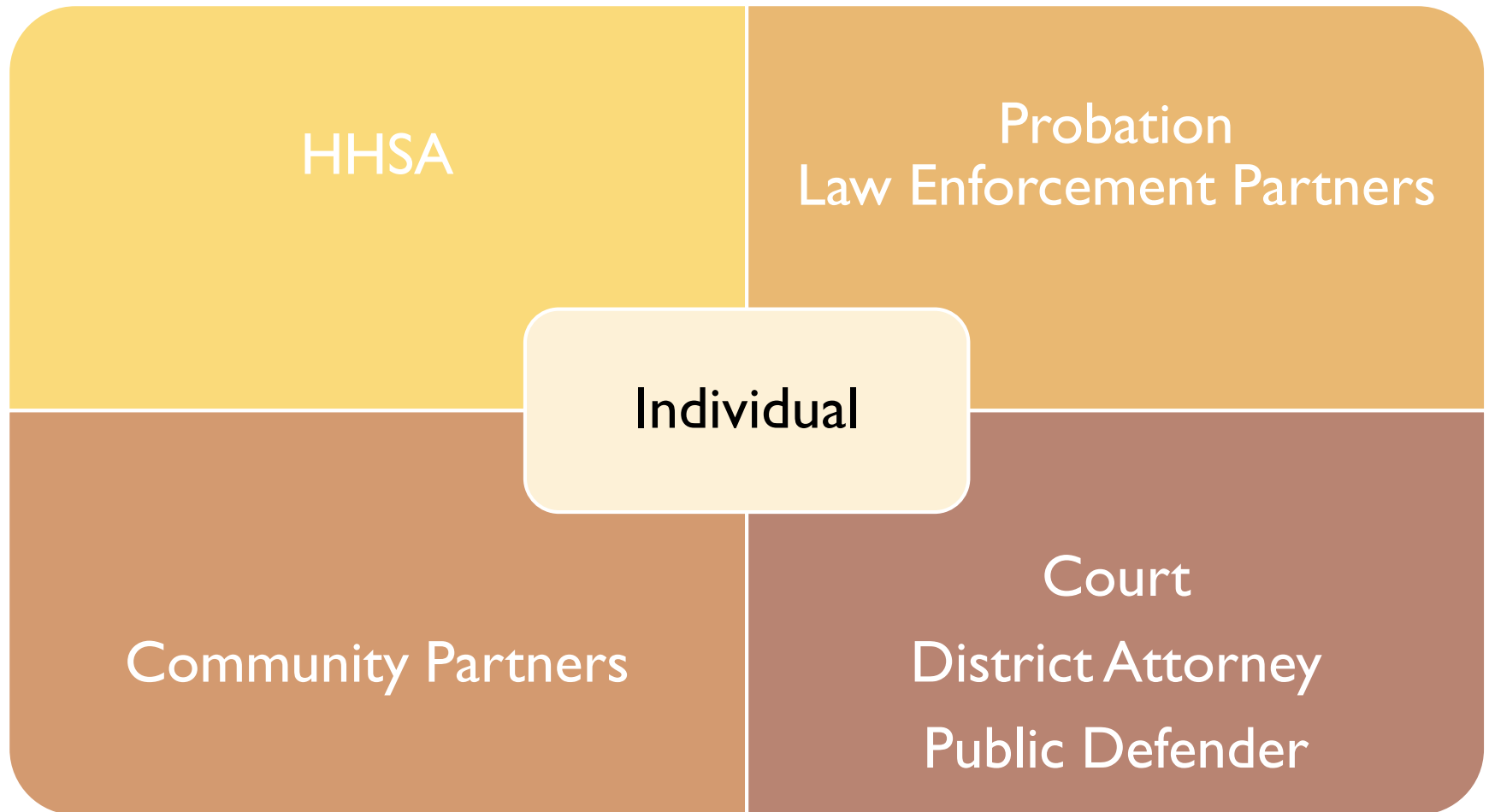
- Addresses criminogenic needs
- Linked to the COMPAS Case Plan
- Facilitates referral process
- Allows providers to provide weekly updates



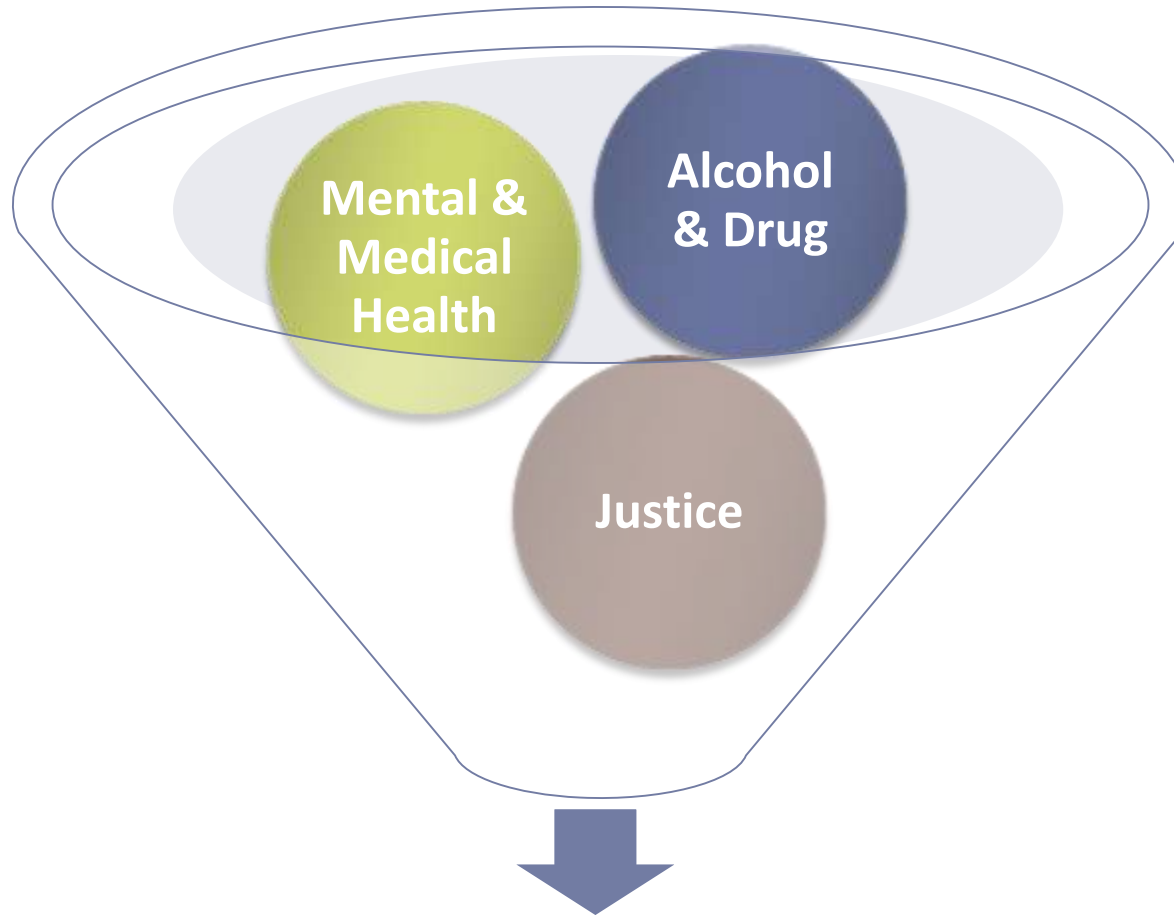
Behavioral Health Services Team



Collaboration is the Key



Integration of Silos



Community Transition Center

Screening Domains



Mental Health & Physical Health Services

- Licensed MH clinician
 - Pre-release planning
 - Link to Services
 - Urgent and emergent services
 - MH providers
 - ▶ Advocacy
 - ▶ Coordination
- Medical Case Manager
 - Pre-release planning
 - Link to Services
 - Community Health Centers
 - On-Site weekly Mobile Clinic
 - ▶ Medi-Cal application assistors
 - ▶ Advocacy
 - ▶ Coordination



Short-Term Intensive Case Management

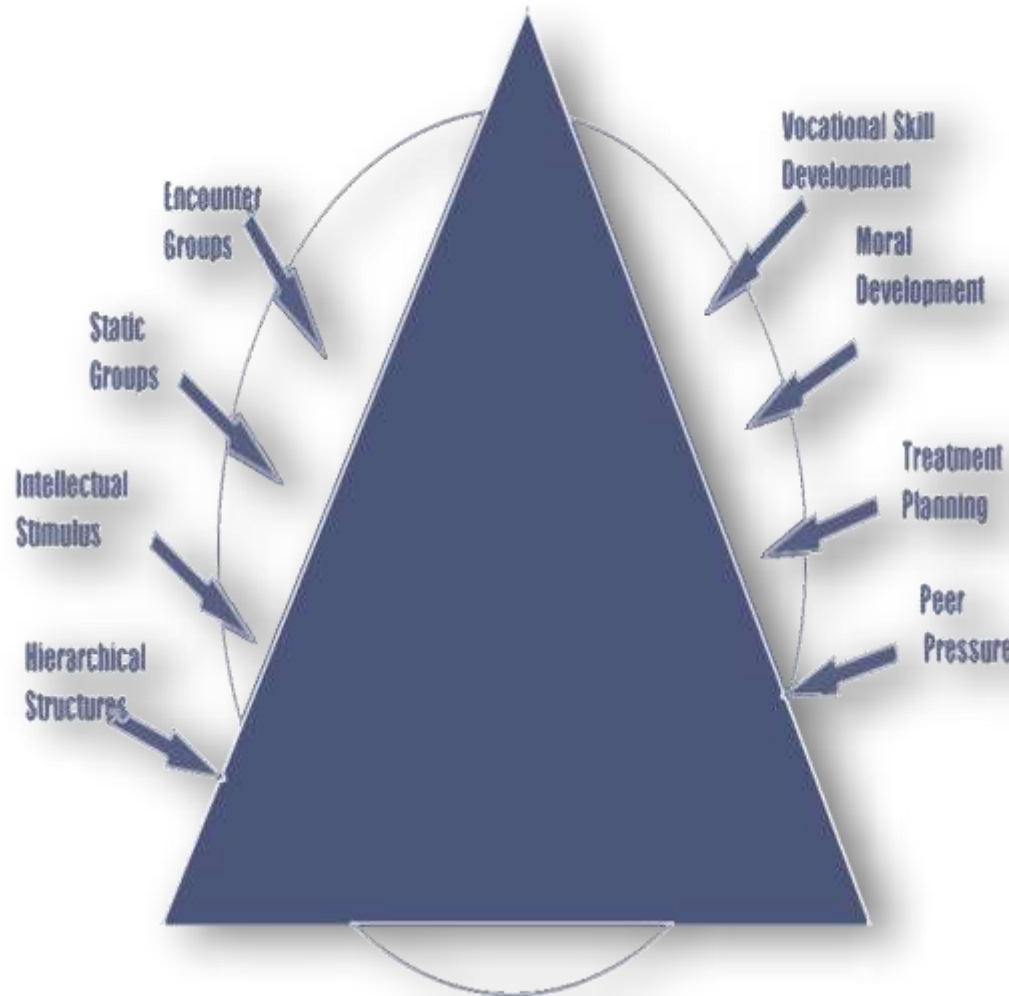
- ▶ CTC officers and BHST clinicians daily check-in
 - ▶ Coordination
 - ▶ Collaboration
 - ▶ Advocacy
 - ▶ Continuum of Care
- ▶ Supervising Probation Officer
- ▶ Behavioral Health Treatment Programs
- ▶ Other needs

Multi-Disciplinary Team Meetings

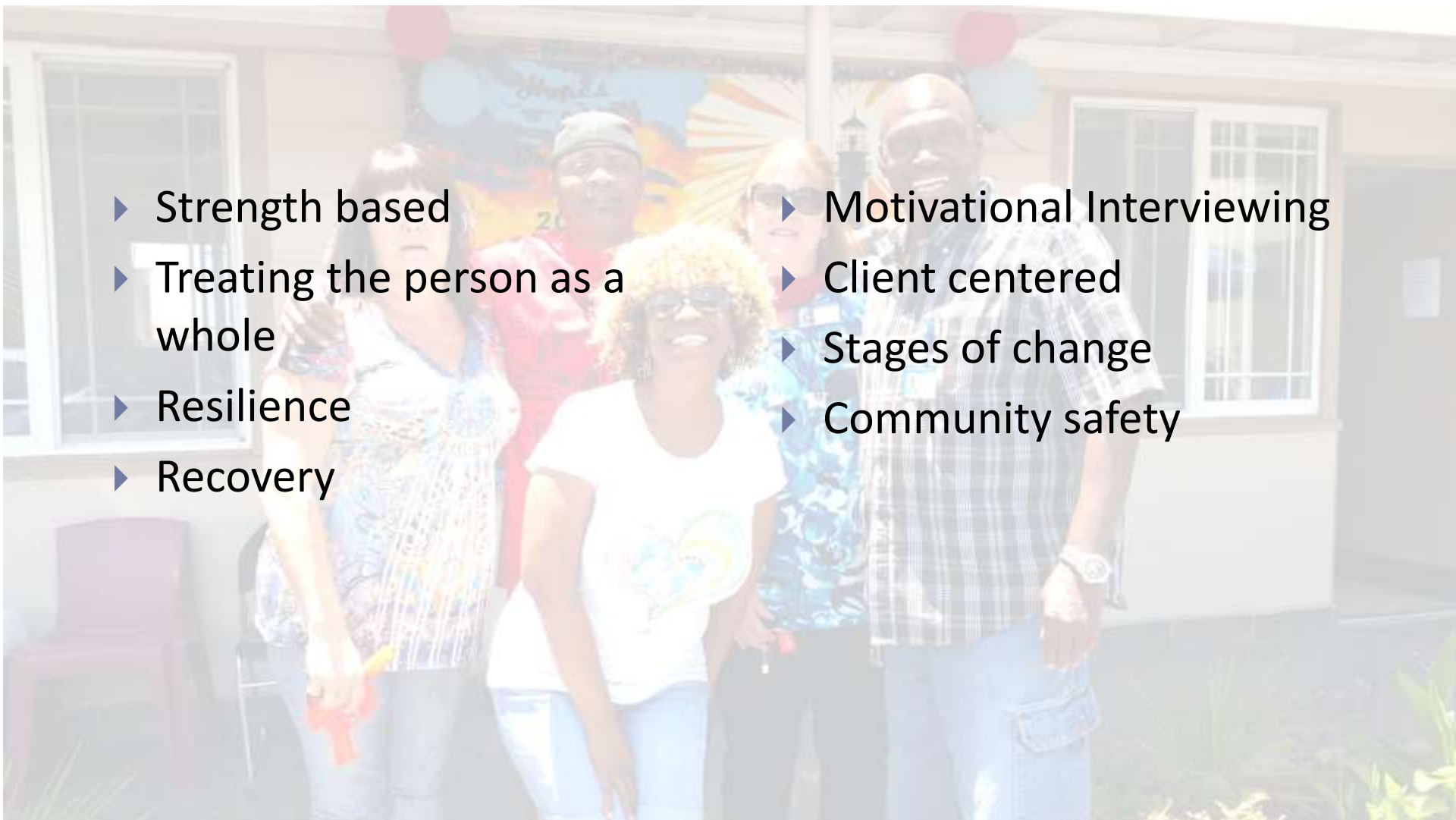
- ▶ Behavioral Health needs
- ▶ Criminogenic needs
- ▶ Linkage to services
- ▶ Readiness for treatment
- ▶ Case Plan
- ▶ Public Safety

Lighthouse Recovery/CTC Support Staff

- ▶ Client centered
- ▶ Shift the culture
 - ▶ Peer driven
- ▶ Follow a therapeutic model
- ▶ Goal : not just getting out of prison but getting the prison out



Shared Goals

- 
- ▶ Strength based
 - ▶ Treating the person as a whole
 - ▶ Resilience
 - ▶ Recovery
 - ▶ Motivational Interviewing
 - ▶ Client centered
 - ▶ Stages of change
 - ▶ Community safety

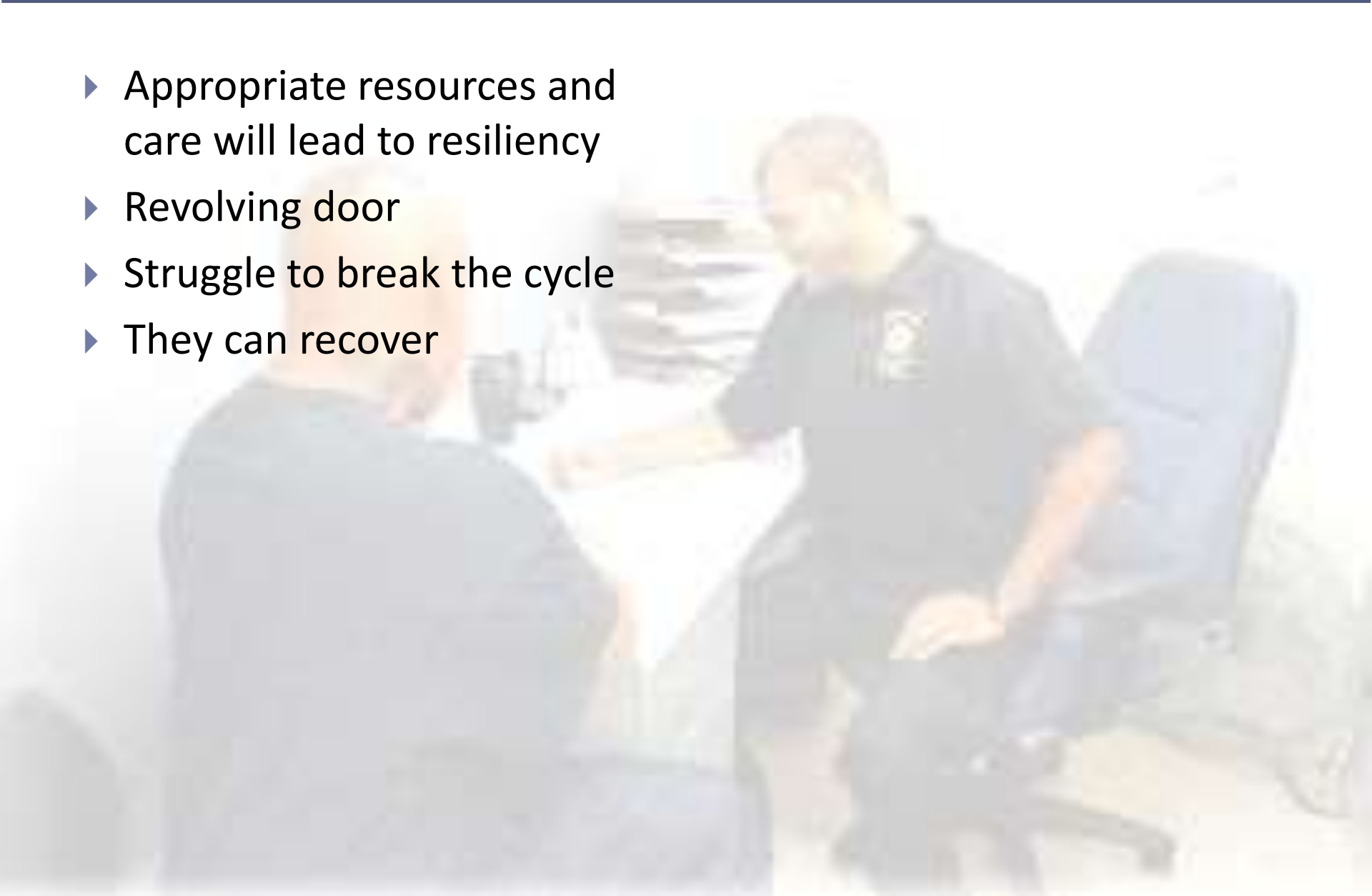
“Why it Works”

- ▶ Increase likelihood to accept services.
- ▶ Support basic needs.
- ▶ Provide structure to normalize daily activities.
- ▶ Provide groups.
- ▶ Provide peer support.
- ▶ Provide empathy to drive responsibility and accountability.
- ▶ Partnership and collaboration.



What have we learned about this population?

- ▶ Appropriate resources and care will lead to resiliency
- ▶ Revolving door
- ▶ Struggle to break the cycle
- ▶ They can recover



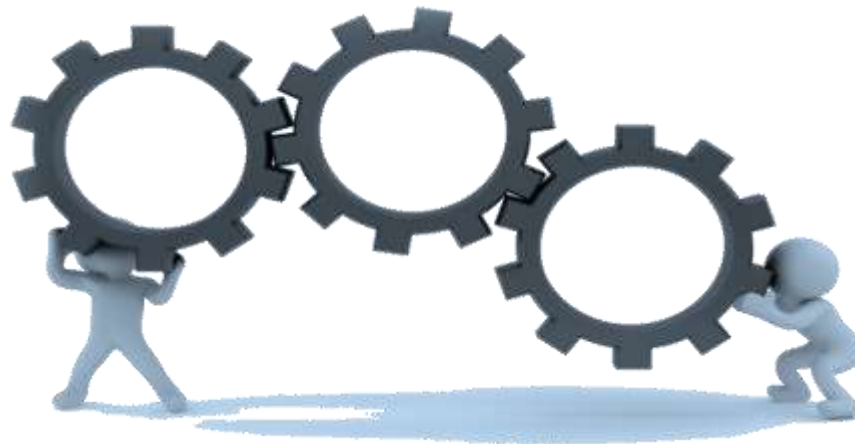
Our Commitment

- ▶ Public Safety
- ▶ Collaboration
- ▶ Continuity of care
- ▶ Coordination
- ▶ Consultation
- ▶ Communication
- ▶ Ongoing Assessments
- ▶ Continuous improvement

Summary

Agents of Change

- ▶ Strong collaboration and communication
- ▶ Ongoing assessments
- ▶ Continuous improvement
- ▶ Public Safety



Lessons from the field...



OPTUM™



HEALTHCARE SERVICES



Advocacy

- ▶ Know what offenders can do and what they need help with
- ▶ Help the offender assert him/herself and learn to advocate for him/herself
- ▶ Develop an “exit” plan for after supervision ends
- ▶ Identify program areas that need advocacy for the benefit of all offenders
- ▶ Do the right thing

Resources and Contact Information

- San Diego County Community Corrections Partnership
<http://www.sdcounty.ca.gov/probation/ccp.html>
- California State Association of Counties “Smart Justice” Videos Highlight AB 109 Best Practices

<http://www.csac.counties.org/>

<http://www.counties.org/post/smart-justice-san-diego-county>

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Questions?



Thank You!