Leading and Facilitating High Performing Teams in Behavioral Health Settings Readings

Module 1 Readings:

- Nathaniel Counts, "Behavioral Health Care in the United States: How It Works and Where It Falls Short" (explainer), Commonwealth Fund, Sept. 7, 2022. https://doi.org/10.26099/txpy-va34

- Berta et al. Why (we think) facilitation works: Insights from organizational learning theory. *Implementation Science* (2015) 10:141 DOI 10.1186/s13012-015-0323-0 https://implementationscience.biomedcentral.com/articles/10.1186/s13012-015-0323-0

- Collaborative for Implementation Practice. Best Practices and Tools to Establish Implementation Teams. UNC School of Social Work.

Module 2 Readings:

- **How to Design an Agenda for an Effective Meeting. Harvard Business Review. 2015** https://hbr.org/2015/03/how-to-design-an-agenda-for-an-effective-meeting

- **Seven Steps to Running the Most Effective Meeting Possible** http://www.forbes.com/sites/forbesleadershipforum/2014/02/05/seven-steps-to-running-the-most-effective-meeting-possible/

- **9 Ways to Make Your Meetings Matter** Abbajay, M. (01/20/2020). *Forbes*. https://www.forbes.com/sites/maryabbajay/2020/01/20/9-ways-to-make-your-meetings-matter/?sh=1777daba3831

Module 3 Readings:

- National Implementation Research Network. **Implementation Teams Overview.** University of North Carolina, Chapel Hill.

Module 4 Readings:

- **How to Perform a Walkthrough.** NIATx Institute. University of Wisconsin, Madison.
- **How to Flowchart.** NIATx Institute. University of Wisconsin, Madison.
- **Root Cause Analysis.** VHA National Center for Patient Safety, U.S. Department of Veterans Affairs.
- **Gaining Consensus Among Stakeholders Through the Nominal Group Technique**. Centers for Disease Control.

Module 5 Readings:

- **Seven Strategies for Better Group Decision-Making**. Emmerling, T. & Rooders, D. (2020). *Harvard Business Review*